



**CONSOLIDATED STATEMENTS OF NET INCOME**

(In thousands of USD, except per share amounts)	Year Ended		
	December 27, 2014	December 28, 2013	December 29, 2012
Net sales	\$ 851,995	\$ 757,853	\$ 667,913
Cost of sales	527,567	461,621	409,446
Gross profit	324,428	296,232	258,467
Selling, general and administrative expenses	146,975	132,657	124,277
Research and development expenses	31,122	24,415	21,231
Amortization of intangibles	12,501	9,279	6,089
Total operating expenses	190,598	166,351	151,597
Operating income	133,830	129,881	106,870
Interest expense	4,903	2,917	1,701
Impairment and equity in net loss of unconsolidated affiliate	—	10,678	7,334
Foreign exchange loss (gain)	3,925	(3,303)	3,179
Other expense (income), net	(6,644)	(4,646)	(5,396)
Income before income taxes	131,646	124,235	100,052
Income taxes	32,228	35,451	24,720
Net income	\$ 99,418	\$ 88,784	\$ 75,332
Income per share:			
Basic	\$ 4.41	\$ 3.98	\$ 3.45
Diluted	\$ 4.37	\$ 3.94	\$ 3.40
Weighted-average shares and equivalent shares outstanding:			
Basic	22,543	22,315	21,822
Diluted	22,727	22,537	22,098

**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**

(In thousands of USD)	Year Ended		
	December 27, 2014	December 28, 2013	December 29, 2012
Net income	\$ 99,418	\$ 88,784	\$ 75,332
Other comprehensive income (loss):			
Pension liability adjustments (net of tax of \$6,308, (\$5,270) and \$4,633, respectively)	(12,475)	3,739	(7,301)
Unrealized gain on investments	1,398	1,526	1,225
Foreign currency translation adjustments	(30,466)	(1,396)	13,993
Comprehensive income	\$ 57,875	\$ 92,653	\$ 83,249

See accompanying Notes to Consolidated Financial Statements.

**CONSOLIDATED STATEMENTS OF CASH FLOWS**

(In thousands of USD)	Year Ended		
	December 27, 201 4	December 28, 201 3	December 29, 2012
<b>OPERATING ACTIVITIES</b>			
Net income	\$ 99,418	\$ 88,784	\$ 75,332
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation	29,374	25,201	25,344
Amortization of intangibles	12,501	9,279	6,089
Impairment of assets	293	—	549
Provision for bad debts	130	289	242
Non-cash inventory charge	2,769	1,525	567
Pension settlement losses	—	—	5,348
Impairment and equity in net loss of unconsolidated affiliate	—	10,678	7,334
Loss (gain) on sale of property, plant and equipment	1,042	92	(1,443)
Stock-based compensation	9,069	8,609	7,348
Excess tax benefit on share-based compensation	(2,843)	(4,054)	(2,728)
Deferred income taxes	(4,488)	6,640	(2,661)
Changes in operating assets and liabilities:			
Accounts receivable	(13,062)	(16,683)	(1,587)
Inventories	(2,258)	(5,486)	5,439
Accounts payable	17,281	2,000	5,353
Accrued expenses (including post-retirement)	(1,577)	(8,906)	(9,570)
Accrued payroll and severance	2,360	8,032	(4,387)
Accrued taxes	(549)	(10,773)	(357)
Prepaid expenses and other	3,681	2,140	(42)
Net cash provided by operating activities	153,141	117,367	116,170
<b>INVESTING ACTIVITIES</b>			
Acquisitions of businesses, net of cash acquired	(56,368)	(144,382)	(34,016)
Purchases of short-term investments	(4,331)	(8,478)	(4,616)
Proceeds from maturities of short-term investments	6,770	2,044	17,805
Investments in unconsolidated affiliate	—	—	(10,000)
Loan to unconsolidated affiliate	—	—	(2,000)
Increase in entrusted loan receivable (see note 7)	(17,908)	—	—
Purchases of property, plant and equipment	(32,281)	(34,953)	(22,529)
Proceeds from sale of property, plant and equipment	125	176	3,664
Net cash used in investing activities	(103,993)	(185,593)	(51,692)
<b>FINANCING ACTIVITIES</b>			
Proceeds from debt	97,500	260,500	23,251
Payments of term debt	(5,000)	(1,250)	—
Payments of revolving credit facility	(135,000)	(123,500)	(25,032)
Proceeds from exercise of stock options	14,061	21,959	16,367
Proceeds from entrusted loan (see note 7)	17,908	—	—
Debt issuance costs	(107)	(809)	—
Cash dividends paid	(21,175)	(18,722)	(16,564)
Excess tax benefit on share-based compensation	2,843	4,054	2,728
Purchases of common stock	(14,283)	—	—
Net cash (used in) provided by financing activities	(43,253)	142,232	750
Effect of exchange rate changes on cash and cash equivalents	(13,516)	(4,218)	6,160
(Decrease) increase in cash and cash equivalents	(7,621)	69,788	71,388
Cash and cash equivalents at beginning of year	305,192	235,404	164,016
Cash and cash equivalents at end of year	\$ 297,571	\$ 305,192	\$ 235,404

See accompanying Notes to Consolidated Financial Statements.

**CONSOLIDATED STATEMENTS OF EQUITY**

**Littelfuse, Inc. Shareholders' Equity**

<b>(In thousands of USD)</b>	<b>Common Stock</b>	<b>Addl. Paid in Capital</b>	<b>Treasury Stock</b>	<b>Accum. Other Comp. Inc. (Loss)</b>	<b>Retained Earnings</b>	<b>Non- controlling Interest</b>	<b>Total</b>
Balance at December 31, 2011	\$ 216	\$ 174,375	\$ (58,834)	\$ 8,631	\$ 376,572	\$ 143	\$ 501,103
<b>Comprehensive income:</b>							
Net income for the year	—	—	—	—	75,332	—	75,332
Pension liability adjustments *	—	—	—	(7,301)	—	—	(7,301)
Unrealized gain on investments	—	—	—	1,225	—	—	1,225
Foreign currency translation adjustments	—	—	—	13,993	—	—	13,993
<b>Comprehensive income</b>							<b>83,249</b>
Stock-based compensation	—	7,348	—	—	—	—	7,348
Withheld 27,417 shares on restricted share units for withholding taxes	—	—	(1,662)	—	—	—	(1,662)
Stock options exercised, including tax impact of (\$2,283)	4	14,080	—	—	—	—	14,084
Cash dividends paid (\$0.76 per share)	—	—	—	—	(16,564)	—	(16,564)
Balance at December 29, 2012	\$ 220	\$ 195,803	\$ (60,496)	\$ 16,548	\$ 435,340	\$ 143	\$ 587,558
<b>Comprehensive income:</b>							
Net income for the year	—	—	—	—	88,784	—	88,784
Pension liability adjustments *	—	—	—	3,739	—	—	3,739
Unrealized gain on investments	—	—	—	1,526	—	—	1,526
Foreign currency translation adjustments	—	—	—	(1,396)	—	—	(1,396)
<b>Comprehensive income</b>							<b>92,653</b>
Stock-based compensation	—	8,609	—	—	—	—	8,609
Withheld 32,671 shares on restricted share units for withholding taxes	—	—	(2,200)	—	—	—	(2,200)
Retirement of 1,576,757 shares of treasury shares	—	—	60,343	—	(60,343)	—	—
Stock options exercised, including tax impact of (\$2,940)	5	19,013	—	—	—	—	19,018
Cash dividends paid (\$0.84 per share)	—	—	—	—	(18,722)	—	(18,722)
Balance at December 28, 2013	\$ 225	\$ 223,425	\$ (2,353)	\$ 20,417	\$ 445,059	\$ 143	\$ 686,916
<b>Comprehensive income:</b>							
Net income for the year	—	—	—	—	99,418	—	99,418
Pension liability adjustments *	—	—	—	(12,475)	—	—	(12,475)
Unrealized gain on investments	—	—	—	1,398	—	—	1,398
Foreign currency translation adjustments	—	—	—	(30,466)	—	—	(30,466)
<b>Comprehensive income</b>							<b>57,875</b>
Stock-based compensation	—	6,926	—	—	—	—	6,926
Withheld 19,439 shares on restricted share units for withholding taxes	—	—	(2,655)	—	—	—	(2,655)
Purchase of 161,751 shares of common stock	(2)	(565)	(13,716)	—	—	—	(14,283)
Stock options exercised, including tax impact of (\$2,143)	3	14,058	—	—	—	—	14,061
Cash dividends paid (\$0.94 per share)	—	—	—	—	(21,175)	—	(21,175)
Balance at December 27, 2014	\$ 226	\$ 243,844	\$ (18,724)	\$ (21,126)	\$ 523,302	\$ 143	\$ 727,665

\*Including related tax impact (see Note 14).

See accompanying Notes to Consolidated Financial Statements.