

Consolidated income statement for the year ended 31 December 2014

€million (unless otherwise stated)	Note	2014	2013*
Continuing operations			
Revenue	3a	524.3	532.2
Cost of sales		(444.3)	(432.1)
Gross profit		80.0	100.1
Distribution costs		(29.7)	(33.7)
Administrative expenses		(56.0)	(49.0)
Other operating income		1.4	1.6
Operating (loss)/profit		(4.3)	19.0
Analysed as:			
Underlying operating profit	3a	29.2	30.8
Restructuring	8	(22.2)	(10.2)
Asset impairments	8	(9.4)	–
Acquisition related costs	8	(1.9)	(1.6)
Finance income	6	1.1	2.8
Finance costs	6	(2.7)	(3.5)
(Loss)/profit before taxation		(5.9)	18.3
Taxation	9	(4.6)	(4.5)
(Loss)/profit from continuing operations	7	(10.5)	13.8
Discontinued operations			
Loss from discontinued operations	5	–	(0.8)
(Loss)/profit for the year attributable to owners of the Company		(10.5)	13.0
EPS attributable to owners of the Company – basic			
From continuing operations (p)	11	(6.6)	8.8
From discontinued operations (p)	11	–	(0.5)
		(6.6)	8.3
EPS attributable to owners of the Company – diluted			
From continuing operations (p)	11	(6.6)	8.7
From discontinued operations (p)	11	–	(0.5)
		(6.6)	8.2

* Re-presented to exclude acquisition related items from underlying operating profit. See note 1(d).

Consolidated statement of comprehensive income for the year ended 31 December 2014

£million	Note	2014	2013
(Loss)/profit for the year		(10.5)	13.0
Other comprehensive income/(loss) for the year after taxation			
Items that are or may be reclassified subsequently to the income statement:			
Exchange differences on translation of foreign operations		1.9	(1.6)
Loss on hedge of net investment in foreign operations		(0.6)	(0.9)
(Loss)/gain on cash flow hedges taken to equity less amounts taken to income statement		(1.7)	0.3
Items that will never be reclassified to the income statement:			
Remeasurement of defined benefit pension schemes	23	4.6	12.9
Remeasurement of other post-employment benefits		(0.3)	(0.3)
Tax on remeasurement of defined benefit pension schemes	22	(1.1)	(3.9)
Tax on remeasurement of other post-employment benefits	22	0.1	0.1
Total comprehensive (loss)/income for the year		(7.6)	19.6

Total comprehensive (loss)/income is entirely attributable to the owners of the Company.

Consolidated balance sheet at 31 December 2014

£million	Note	2014	2013
ASSETS			
Non-current assets			
Property, plant and equipment	13	94.0	88.6
Goodwill	14	69.4	63.9
Other intangible assets	15	18.3	18.1
Deferred tax assets	22	5.6	7.3
Total non-current assets		187.3	177.9
Current assets			
Inventories	16	78.9	80.0
Trade and other receivables	17	70.7	74.4
Income taxes receivable		0.9	–
Derivative financial instruments		0.4	0.8
Cash and cash equivalents		39.4	54.5
Total current assets		190.3	209.7
Total assets		377.6	387.6
LIABILITIES			
Current liabilities			
Borrowings	20	53.7	3.9
Derivative financial instruments		1.3	–
Trade and other payables	18	81.6	104.8
Income taxes payable		10.0	10.4
Provisions	19	18.9	10.0
Total current liabilities		165.5	129.1
Non-current liabilities			
Borrowings	20	–	23.7
Deferred tax liability	22	5.6	4.7
Pensions	23	12.4	20.5
Provisions	19	0.2	0.2
Other non-current liabilities	18	6.1	6.1
Total non-current liabilities		24.3	55.2
Total liabilities		189.8	184.3
Net assets		187.8	203.3
EQUITY			
Share capital	24	39.8	39.7
Share premium	24	1.5	1.4
Share options reserve		1.9	1.2
Hedging and translation reserve	21	16.9	17.3
Retained earnings		125.7	141.7
Equity attributable to owners of the Company		185.8	201.3
Non-controlling interests		2.0	2.0
Total equity		187.8	203.3

Approved by the Board of Directors on 11 March 2015 and signed on their behalf by:

Richard Tyson
Director

Mark Hoad
Director

Consolidated statement of changes in equity for the year ended 31 December 2014

€million	Share capital	Share premium	Share options reserve	Hedging reserve	Translation reserve	Retained earnings	Sub-total	Non-controlling interest	Total
At 1 January 2013	39.2	0.7	1.5	(12.0)	31.5	128.2	189.1	2.0	191.1
Profit for the year	–	–	–	–	–	13.0	13.0	–	13.0
Other comprehensive income									
Exchange differences on translation of foreign operations	–	–	–	–	(1.6)	–	(1.6)	–	(1.6)
Net loss on hedge of net investment in foreign operations	–	–	–	–	(0.9)	–	(0.9)	–	(0.9)
Net gain on cash flow hedges taken to equity less amounts taken to income statement	–	–	–	0.3	–	–	0.3	–	0.3
Remeasurement of defined benefit pension schemes	–	–	–	–	–	12.9	12.9	–	12.9
Remeasurement of other post-employment benefits	–	–	–	–	–	(0.3)	(0.3)	–	(0.3)
Tax on remeasurement of defined benefit pension schemes	–	–	–	–	–	(3.9)	(3.9)	–	(3.9)
Tax on remeasurement of other post-employment benefits	–	–	–	–	–	0.1	0.1	–	0.1
Total other comprehensive income	–	–	–	0.3	(2.5)	8.8	6.6	–	6.6
Transactions with owners recorded directly in equity									
Equity dividends paid by the Company	–	–	–	–	–	(8.0)	(8.0)	–	(8.0)
Change in fair value of non-controlling interest	–	–	–	–	–	(0.1)	(0.1)	–	(0.1)
Share-based payments	–	–	(0.1)	–	–	–	(0.1)	–	(0.1)
Deferred tax on share-based payments	–	–	(0.2)	–	–	–	(0.2)	–	(0.2)
New shares issued	0.5	0.7	–	–	–	(0.2)	1.0	–	1.0
At 31 December 2013	39.7	1.4	1.2	(11.7)	29.0	141.7	201.3	2.0	203.3
Loss for the year	–	–	–	–	–	(10.5)	(10.5)	–	(10.5)
Other comprehensive income									
Exchange differences on translation of foreign operations	–	–	–	–	1.9	–	1.9	–	1.9
Net loss on hedge of net investment in foreign operations	–	–	–	–	(0.6)	–	(0.6)	–	(0.6)
Net loss on cash flow hedges taken to equity less amounts taken to income statement	–	–	–	(1.7)	–	–	(1.7)	–	(1.7)
Remeasurement of defined benefit pension schemes	–	–	–	–	–	4.6	4.6	–	4.6
Remeasurement of other post-employment benefits	–	–	–	–	–	(0.3)	(0.3)	–	(0.3)
Tax on remeasurement of defined benefit pension schemes	–	–	–	–	–	(1.1)	(1.1)	–	(1.1)
Tax on remeasurement of other post-employment benefits	–	–	–	–	–	0.1	0.1	–	0.1
Total other comprehensive income	–	–	–	(1.7)	1.3	3.3	2.9	–	2.9
Transactions with owners recorded directly in equity									
Equity dividends paid by the Company	–	–	–	–	–	(8.7)	(8.7)	–	(8.7)
Share-based payments	–	–	0.8	–	–	–	0.8	–	0.8
Deferred tax on share-based payments	–	–	(0.1)	–	–	–	(0.1)	–	(0.1)
New shares issued	0.1	0.1	–	–	–	(0.1)	0.1	–	0.1
At 31 December 2014	39.8	1.5	1.9	(13.4)	30.3	125.7	185.8	2.0	187.8

Consolidated cash flow statement for the year ended 31 December 2014

£million	Note	2014	2013*
Cash flows from operating activities			
(Loss)/profit for the year		(10.5)	13.0
Taxation		4.6	4.5
Net finance costs		1.6	0.7
Restructuring		22.2	10.2
Acquisition related costs		1.9	1.6
Asset impairments		9.4	–
Loss from discontinued operations		–	0.8
Underlying operating profit		29.2	30.8
Adjustments for:			
Depreciation of property, plant and equipment	13	16.5	16.8
Amortisation of intangible assets	15	5.8	3.8
Impairment of property, plant and equipment and intangible assets	13, 15	–	0.4
Other items		1.0	0.4
Decrease/(increase) in inventories		2.6	(13.8)
Decrease/(increase) in receivables		5.5	(7.2)
(Decrease)/increase in payables		(24.9)	11.6
Underlying operating cash flow		35.7	42.8
Special payments to pension funds		(4.1)	(3.9)
Restructuring and acquisition related costs		(13.0)	(6.1)
Net cash generated from operations		18.6	32.8
Net income taxes paid		(5.4)	(2.5)
Net cash flow from operating activities		13.2	30.3
Cash flows from investing activities			
Interest received		0.1	0.1
Purchase of property, plant and equipment	13	(24.9)	(20.3)
Proceeds from sale of property, plant and equipment and grants received		1.2	0.6
Development expenditure	15	(6.8)	(5.2)
Purchase of other intangibles	15	(4.3)	(4.2)
Acquisitions of businesses		(8.4)	(8.3)
Cash with acquired businesses	4	0.4	–
Disposal of subsidiaries		–	(4.1)
Deferred consideration paid		(0.5)	(0.1)
Net cash flow from investing activities		(43.2)	(41.5)
Cash flows from financing activities			
Issue of share capital	24	0.1	0.9
Interest paid		(1.0)	(0.8)
Repayment of borrowings		–	(0.8)
Proceeds from borrowings		24.9	17.4
Other items	25	(0.5)	(1.2)
Finance leases		(0.1)	(0.1)
Dividends paid by the Company		(8.7)	(8.0)
Net cash flow from financing activities		14.7	7.4
Net decrease in cash and cash equivalents		(15.3)	(3.8)
Cash and cash equivalents at beginning of year	26	54.5	59.1
Exchange differences	26	0.2	(0.8)
Cash and cash equivalents at end of year	26	39.4	54.5
Cash and cash equivalents comprise			
Cash at bank and in hand		39.4	54.5
Bank overdrafts	20	–	–
		39.4	54.5

* Re-presented to exclude acquisition related items from underlying operating profit. See note 1(d).

The consolidated cash flow statement includes cash flows from both continuing and discontinued operations.